New Dawn Charter High School Board of Trustees Meeting

Place: New Dawn Charter High School

242 Hoyt Street Brooklyn, NY 11217

Date: April 24, 2018

Time: 2:30 p.m.

AGENDA

ı. Resolution: Minutes from March meeting 1 minute II. Board Bylaws—Jose Obregon & Donna Lobato 15 minutes III. New School Expansion—Ronald Tabano 30 minutes **School Updates** IV. 20 minutes a. Attendance—Sara Asmussen b. Student Recruitment—Lisa DiGaudio c. Personnel Policies—Sara Asmussen ٧. June Graduation—Lisa DiGaudio 5 minutes VI. **Financial Report** 5 minutes VII. Resolution: S&P Engagement Letter 1 minute VIII. **New Business** IX. Adjournment

New Dawn Charter High School Board of Trustees Meeting

Place: New Dawn Charter High School

242 Hoyt Street Brooklyn, NY 11217

Date: March 27, 2018

Time: 2:30 p.m.

Board Present: Darlene Anderson, George Crowley, Jane Sun, Ron Tabano, Phil Weitzman, Les Winter

Staff Present: Sara Asmussen, Fara Badrieva, Lisa DiGaudio, Jessica Morales, Eleni Salony

Visitors: Will Fossel, Tiny McLaughlin

I. Call to Order

Mr. Tabano called the meeting to order at 2:38 p.m. He immediately adjourned the meeting to go into Executive Session.

II. Executive Session

Staffing changes were discussed during the Session. The regular meeting was called to order again at 2:45 p.m.

III. Resolution: Minutes from February meeting

Motion: Mr. Tabano asked for a motion to approve the minutes from February.

Moved: George Crowley

Second: Les Winter Vote: Unanimous

IV. Resolution: Pitney Bowes

A discussion was held about which service to choose, the suggestion was to go with the cheaper plan of the two.

Motion: Mr. Tabano asked for a motion to lease the Pitney Bowes postage meter.

Moved: George Crowley
Second: Phil Weitzman
Vote: Unanimous

V. Financials

Mr. Crowley pointed out an issue with the year to year comparison. Dr. Asmussen will meet with the accountants to correct.

VI. Charter School Expansion

The discussion raised at the February meeting about expanding New Dawn to Jamaica was continued. At issue was the level of work involved with purchasing the building, renovating the building, and opening a new school.

forward with identifying companies who could do this. There is currently one bridge loan before the Board but we need to have at least three offers before making a decision.

VIII. Executive Session

Mr. Tabano thanked everyone for attending and requested that the Board return to Executive Sessions. During this session building options were discussed.

The regular Board meeting was reconvened. After months of negotiations, talking with auditors and attorneys, it was decided to pay the full amount of tax arrears to the Lubins in anticipation of purchasing the building.

Motion:

Mr. Tabano asked for a motion to move forward with Ziegler underwriting bonds for the \$17-

\$18M loan.

Moved:

Les Winter

Second:

George Crowley

Vote:

Unanimous

XI. Items for April Meeting

Mr. Tabano requested that anyone with any item for the April meeting please submit information to Dr. Asmussen prior to the meeting.

XII. New Business

Mr. Tabano asked if there was any new business. Being none, he asked for adjournment.

XIII. Adjournment

Motion:

Mr. Tabano asked for a motion for adjournment.

Moved:

George Crowley

Second:

Jane Sun

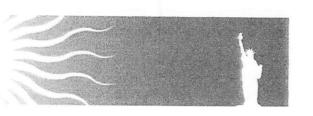
Vote:

Unanimous

Meeting was adjourned at 4:38 p.m.

The next meeting will be held on Tuesday, April 24 at 2:30 p.m. at New Dawn Charter High School located at 242 Hoyt Street, Brooklyn, NY 11217.





Board of Trustees Board Meeting April 24, 2018 Finance Report

Agenda					
	Agenda Item Description				
Current fina	nncial reports for the school year July 1, 2017 - March 31, 2018				
a.	Statement of financial position as of February 28, 2018 & March 31, 2018.				
b.	Budget v/s Actual for the period March 31, 2018				
c.	Statement of cash flows for the period April 1, 2018 - June 30, 2018				
d.	Graph for income and expenses				

NEW DAWN CHARTER HIGH SCHOOL UNAUDITED BALANCE SHEET

ASSETS		Amount As of February 28, 2018	Amount As of March 31, 2018
Current Assets			
Cash and cash equivalents- Unrestricted	\$	9,893,661	9,589,336
Client escrow and cash equivalents - Restricted		75,000	75,000
Prepaid Expenses and Other Receivables ¹		58,179	115,453
Total current assets	_	10,026,840	9,779,789
Fixed assets, Net		108,094	105,891
Security Deposit ²	_	238,360	238,360
Total assets	\$_	10,373,294	10,124,041
LIABILITIES AND NET ASSETS			
Current liabilities			
Accrued Expenses and Other Accounts Payable 3	\$	134,679	204,311
Defered Revenue ⁴	_	747,875	373,938
Total current liabilities	-	882,554	578,248
Total liabilities	\$_	882,554	578,248
Net assets			
Beginning of the year; Inception - June 30, 2017	\$	8,868,268	8,868,268
Change in net assets during current fiscal year 2017-2018		622,471	677,524
Total net assets	\$_	9,490,740	9,545,792
Total liabilities and net assets	\$_	10,373,294	10,124,041

Footnotes

Note 1: This amount represent the unarmortized portion of various payments made by the school for the insurance coverage for the period July 1, 2017 - June 30, 2018. This also represents the money receivable by the school from JV Wildcat for Therapist/Counselor grant.

Note 2: Security Deposit for the building paid in accordance with the lease.

Note 3: This amount represents the liabilities for expenses that were incurred during the month of March 2018 and were paid in April 2018.

Note 4: School received \$747,875 from Department of Education (Per Pupil Revenue) on February 16, 2018 for the services to be provided during the months of March & April 2018. The School recognized revenue for 50% of this receipt on March 1, 2018 and recognized the remaining 50% on April 1, 2018.

NEW DAWN CHARTER HIGH SCHOOL **BUDGET vs ACTUAL FISCAL YEAR 17-18**

	Annual Budget	March 31, 2018	July 1, 2017 - March 31, 2018	YTD Actual VS. YTD Budget	
	2017-18	2017-18	2017-18	2017-18 (1,062,679) (680,608) (382,072) (136) (136)	
otal Revenue otal Expenses Change in Net Assets (Before Cash Flow Adjustments) actual Student Enrollment otal Paid Student Enrollment	6,395,970 5,690,914 705,056 385 385	4,796,978 3,737,382 1,059,596 385 385	3,734,298 3,056,774 677,524 249 249		
REVENUE					
REVENUES FROM STATE SOURCES Per Pupil Revenue		22020			
NYC	5,592,895 5,592,895	4,194,671 4,194,671	2,809,209 2,809,209	(1,385,462) (1,385,462)	
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding) Special Education Revenue	544,500	408,375	649,605	241,230	
Stimulus Grant	31,,300	100,373		211,230	
TOTAL REVENUE FROM STATE SOURCES	6,137,395	4,603,046	3,458,814	(1,144,232)	
REVENUE FROM FEDERAL FUNDING					
IDEA Special Needs	76,800	57,600	114,870	57,270	
Title I	159,775	119,831	29,541	(90,290)	
Title Funding - Other	8,000	6,000	11,056	5,056	
TOTAL REVENUE FROM FEDERAL SOURCES	244,575	183,431	155,467	(27,964)	
LOCAL and OTHER REVENUE					
Contributions and Donations	14,000	10,500	425	(10,075)	
Interest Income Food Service (Income from meals)			23,373	23,373 881	
Contributions-Restricted	-	-	77,216	77,216	
OTHER	-	10 500			
	14 000				
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	14,000	10,500	120,017	109,517	
OTAL REVENUE	6,395,970	4,796,978	3,734,298	(1,062,679)	
la constant de la con					
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS	6,395,970	4,796,978	3,734,298	(1,062,679)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management	6,395,970 163,200	4,796,978 122,400	3,734,298	(1,062,679)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management	6,395,970 163,200 122,636	4,796,978 122,400 91,977	3,734,298 117,746 90,890	(1,062,679) (4,654) (1,087)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff	6,395,970 163,200 122,636	4,796,978 122,400 91,977	3,734,298 117,746 90,890	(1,062,679) (4,654) (1,087)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance	6,395,970 163,200 122,636 360,141	4,796,978 122,400 91,977 270,106	3,734,298 117,746 90,890 251,750	(1,062,679) (4,654) (1,087) (18,356)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff	6,395,970 163,200 122,636 360,141 - 185,340	4,796,978 122,400 91,977 270,106 - 139,005	3,734,298 117,746 90,890 251,750 - 106,195	(1,062,679) (4,654) (1,087) (18,356) - (32,810)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS	163,200 122,636 360,141 - 185,340 26,780 858,097	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573	3,734,298 117,746 90,890 251,750 - 106,195 19,560	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS	163,200 122,636 360,141 - 185,340 26,780 858,097	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573 494,037 195,000	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142 459,466 111,386	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431) (34,571) (83,614)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Aspiring Teachers	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097 658,716 260,000 100,000	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573 494,037 195,000	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142 459,466 111,386	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431) (34,571) (83,614)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Aspiring Teachers Substitute Teachers	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097 658,716 260,000 100,000 -	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573 494,037 195,000 75,000	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142 459,466 111,386 52,695 -	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431) (34,571) (83,614) (22,305) -	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Aspiring Teachers Substitute Teachers Specialty Teachers	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097 658,716 260,000 100,000 - 112,180	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573 494,037 195,000 75,000 - 84,135	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142 459,466 111,386 52,695 - 81,936	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431) (34,571) (83,614) (22,305) - (2,199)	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Aspiring Teachers Substitute Teachers Specialty Teachers Parent Coordinator	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097 658,716 260,000 100,000 - 112,180 32,409 -	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573 494,037 195,000 75,000 - 84,135 24,307 -	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142 459,466 111,386 52,695 - 81,936 27,710	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431) (34,571) (83,614) (22,305) - (2,199) 3,404 -	
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management Deans, Directors & Coordinators CFO / Director of Finance Operation / Business Manager/ Administrative Staff Administrative Staff TOTAL ADMINISTRATIVE STAFF INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular Teachers - SPED Aspiring Teachers Substitute Teachers Specialty Teachers Parent Coordinator Aides	6,395,970 163,200 122,636 360,141 - 185,340 26,780 858,097 658,716 260,000 100,000 - 112,180	4,796,978 122,400 91,977 270,106 - 139,005 20,085 643,573 494,037 195,000 75,000 - 84,135	3,734,298 117,746 90,890 251,750 - 106,195 19,560 586,142 459,466 111,386 52,695 - 81,936	(1,062,679) (4,654) (1,087) (18,356) - (32,810) (525) (57,431) (34,571) (83,614) (22,305) - (2,199)	

YTD Budget July 1, 2017 -

YTD Actual

NEW DAWN CHARTER HIGH SCHOOL BUDGET vs ACTUAL FISCAL YEAR 17-18

	Annual Budget	YTD Budget July 1, 2017 - March 31, 2018	YTD Actual July 1, 2017 - March 31, 2018	YTD Actual VS. YTD Budget
2	2017-18	2017-18	2017-18	2017-18
TOTAL INSTRUCTIONAL	1,563,626	1,172,720	979,461	(193,258)
NON-INSTRUCTIONAL PERSONNEL COSTS				
IT Staff	30,000	22,500	-	(22,500
Other	50,000	37,500		(37,500
TOTAL NON-INSTRUCTIONAL	80,000	60,000		(60,000
SUBTOTAL PERSONNEL SERVICE COSTS	2,501,723	1,876,292	1,565,603	(310,689
PAYROLL TAXES AND BENEFITS				
Payroll Taxes	250,172	187,629	114,082	(73,547
Unemploment & Workers Comp	- 1		25,883	25,883
Fringe / Employee Benefits	545,345	409,009	259,997	(149,012
Retirement / Pension	125,086	93,815	29,039	(64,776
TOTAL PAYROLL TAXES AND BENEFITS	920,603	690,452	429,001	(261,451
TOTAL PERSONNEL SERVICE COSTS	3,422,326	2,566,745	1,994,604	(572,141
CONTRACTED SERVICES	have a horacon man man and a construction of the construction of t			(,-
Accounting / Audit	85,000	63,750	50,625	(13,125
Events		- 03//30	30,023	(13,123
Legal	25,000	18,750	8,045	(10,705
Support Organization Fees	-	A	7,500	7,500
Marketing Materials	-	-		
Nurse Services	- ·	-	-	
Food Service / School Lunch	1,000	750	-1	(750
Payroll Services	10,000	7,500	10,781	3,281
Special Ed Services	-	-	•	
Technology Services	-	_	-	-
Custodian	48,000	36,000	36,728	728
Security Consultant-General	56,000	42,000	43,065	1,065
Consultant-General			4,002	4,002
Other Purchased / Professional / Consulting	60,000	45,000	1,259	(43,742
TOTAL CONTRACTED SERVICES	285,000	213,750	162,005	(51,745
SCHOOL OPERATIONS				
Board Expenses	600	450	7	(443)
Classroom / Teaching Supplies & Materials	22,000	16,500	20,268	3,768
Educational Software	29,000	21,750	6,046	(15,704
Special Ed Supplies & Materials	-	-	4,850	4,850
Textbooks / Workbooks	15,000	11,250	1,665	(9,585
Supplies & Materials other Office Software	20,000	15,000	3,361	(11,639
Equipment / Furniture	10,000	7,500	5,065	(2,435
Equiment Purchased	90,000	67,500 63,750	1,477	(66,023
Equiment Leased	16,000	12,000	9,035 7,319	(54,715
Telephone	35,000	26,250	22,145	(4,105
	30,000	22,500	74,478	51,978
Technology		AND DESCRIPTION OF THE PROPERTY OF THE PROPERT	the substituting \$ 6 delication equals are an arrangement within the supplemental along the	(2,472
Technology Student Testing & Assessment	The state of the s	7.500	5.028	
	10,000	7,500 11,250	5,028 175	
Student Testing & Assessment	The state of the s	7,500 11,250 15,000	175 4,073	(11,075)
Student Testing & Assessment Field Trips Recreation Senior Dues	10,000 15,000	11,250	175	(11,075
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches	10,000 15,000 20,000	11,250 15,000 7,500 3,000	175 4,073 (615) 4,431	(11,075 (10,927 (8,115 1,431
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff	10,000 15,000 20,000 10,000	11,250 15,000 7,500	175 4,073 (615)	(11,075 (10,927 (8,115 1,431
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff Medical Supplies	10,000 15,000 20,000 10,000 4,000 5,000	11,250 15,000 7,500 3,000 3,750	175 4,073 (615) 4,431 1,932	(11,075 (10,927 (8,115 1,433 (1,818
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff Medical Supplies Office Supplies	10,000 15,000 20,000 10,000 4,000 5,000	11,250 15,000 7,500 3,000 3,750 - 7,500	175 4,073 (615) 4,431 1,932	(11,075 (10,927 (8,115 1,433 (1,818
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff Medical Supplies Office Supplies Staff Development	10,000 15,000 20,000 10,000 4,000 5,000 - 10,000 7,500	11,250 15,000 7,500 3,000 3,750 - 7,500 5,625	175 4,073 (615) 4,431 1,932 - 3,614 3,240	(11,075 (10,927 (8,115 1,433 (1,818 (3,886 (2,385
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff Medical Supplies Office Supplies Staff Development Staff Recruitment	10,000 15,000 20,000 10,000 4,000 5,000 - 10,000 7,500 5,000	11,250 15,000 7,500 3,000 3,750 - 7,500 5,625 3,750	175 4,073 (615) 4,431 1,932 - 3,614 3,240 3,119	(11,075 (10,927 (8,115 1,431 (1,818 (3,886 (2,385 (631
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff Medical Supplies Office Supplies Staff Development Staff Recruitment Student Recruitment / Marketing	10,000 15,000 20,000 10,000 4,000 5,000 - 10,000 7,500	11,250 15,000 7,500 3,000 3,750 - 7,500 5,625 3,750 1,500	175 4,073 (615) 4,431 1,932 - 3,614 3,240 3,119 1,493	(11,075 (10,927 (8,115 1,431 (1,818 (3,886 (2,385 (631
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff Medical Supplies Office Supplies Staff Development Staff Recruitment Student Recruitment / Marketing Postage & Delivery	10,000 15,000 20,000 10,000 4,000 5,000 - 10,000 7,500 5,000	11,250 15,000 7,500 3,000 3,750 - 7,500 5,625 3,750 1,500	175 4,073 (615) 4,431 1,932 - 3,614 3,240 3,119 1,493 1,021	(11,075 (10,927 (8,115 1,437 (1,818 (3,886 (2,385 (631 (7,727)
Student Testing & Assessment Field Trips Recreation Senior Dues Student Purchased Lunches Special Events Staff Medical Supplies Office Supplies Staff Development Staff Recruitment Student Recruitment / Marketing	10,000 15,000 20,000 10,000 4,000 5,000 - 10,000 7,500 5,000	11,250 15,000 7,500 3,000 3,750 - 7,500 5,625 3,750 1,500	175 4,073 (615) 4,431 1,932 - 3,614 3,240 3,119 1,493	(11,075 (10,927 (8,115 1,433 (1,818 (3,886 (2,385 (631

NEW DAWN CHARTER HIGH SCHOOL BUDGET vs ACTUAL FISCAL YEAR 17-18

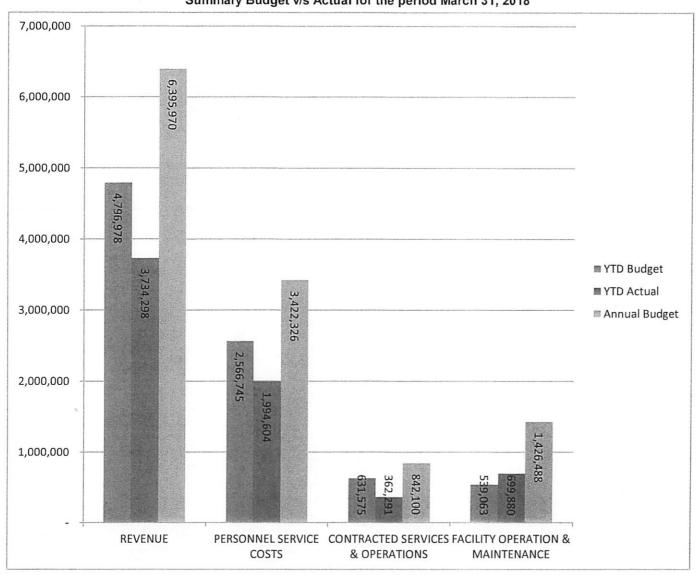
	Annual Budget	YTD Budget July 1, 2017 - March 31, 2018	YTD Actual July 1, 2017 - March 31, 2018	YTD Actual VS. YTD Budget
	2017-18	2017-18	2017-18	2017-18
Fundraising	10,000	7,500	-	(7,500)
Conference Fee	3,000	2,250	1,430	(820)
Other School Operations	94,000	70,500	10,434	(60,066)
TOTAL SCHOOL OPERATIONS	557,100	417,825	200,286	(217,539)
FACILITY OPERATION & MAINTENANCE				
Insurance	42,000	31,500	28,499	(3,001)
Janitorial	1,000	750	3,431	2,681
Building and Land Rent / Lease	372,000	279,000	549,718	270,718
Real Estate Taxes	-	-	20,517	20,517
Repairs & Maintenance	-	-	17,232	17,232
Equipment / Furniture	-	-	1,624	1,624
Security		-	3,258	3,258
Utilities	72,000	54,000	53,248	(752)
Moving & Storage	-	-	-	
Depreciation Expense	231,750	173,813	-	(173,813
Payment for debt service reserve fund			-	
Payment for interest on bond	707,738	-		
Bullding Purhase Related Items: Attorney Fees	-	-	165	165
TOTAL FACILITY OPERATION & MAINTENANCE	1,426,488	539,063	677,693	138,630
DEPRECIATION & AMORTIZATION	-1	-	22,187	22,187
BUILDING RELATED ACTIVITIES RECEIPTS				-
Bond Financing				
Down Payment from reserves of NDCHS	- 1			
TOTAL BUILDING RELATED RECEIPTS	-	-	-	-
DISBURSEMENTS	,	407000000000000000000000000000000000000		
Purchase price of building				102/10.1111.00.1111.00.00.00.00.00.00.00.00.
Cost related to bond issuance				
Renovations & Repairs				-
TOTAL BUILDING RELATED DISBURSEMENTS	-	1		
TOTAL EXPENSES	5,690,914	3,737,382	3,056,774	(680,608)
CHANGE IN NET ASSETS	705,056	1,059,596	677,524	(382,072)

New Dawn Charter High School Statement of cash flows for the period April 1, 2018 - June 30, 2018

	Apr-18	May-18	Jun-18	Total
Cash Balance (Unrestricted) @ 3/31/1	8 9,589,336	9,147,252	9,582,127	9,589,336
NYC public school district Title Grants	-	747,875	-	747,875 -
TOTAL CASH AVAILABLE		747,875	-	747,875
COMPENSATION EXPENSE				
Payroli Related	172,589	174,000	174,000	520,589
Health care and other benefits	29,000	29,000	29,000	87,000
TOTAL COMPENSATION EXPENSE	201,589	203,000	203,000	607,589
Other Than Personnel Costs - Ongoing				
Supplies and other materials	14,879	17,000	17,000	48,879
Consultants and other Operations	11,284	14,000	14,000	39,284
Facility	79,653	79,000	79,000	237,653
Pmt on existing Accounts Payable & Accrued @ 2/28/18	134,679			134,679
Total Other Than Personnel Costs - Ongoing	240,495	110,000	110,000	460,495
TOTAL CASH OUTFLOWS	442,084	313,000	313,000	1,068,084
TOTAL CASH BALANCE - PROJECTED	9,147,252	9,582,127	9,269,127	9,269,127

New Dawn Charter High School Budget vs Actual for FY17-18

Summary Budget v/s Actual for the period March 31, 2018





Date: 3/3/18

To: Sara M. Asmussem, Ph.D, Executive Director, New Dawn Charter High School

From: Robert Giordano, SVP Development, ACD

Re: ESTIMATE of transaction closing costs for purchase of current school site

Dear Sara:

The following is the general estimated details for the bridge loan. This estimate is per your Board's request from this past Tuesday's Board meeting.

- Bank Loan fee of 1.00% based on loan amount
- ACD Bridge Loan Fee or Guarantee Fee of 1.5% on loan amount
- Lender Attorney fee of \$20,000

o NY barred attorney bills at a higher rate, while he won't do everything, he will have to be involved. We can certainly shop this, but with a short time frame we went with what we know for now. Because there are no construction aspects to this loan, so this could/should be significantly cheaper providing the schools guarantee.

- ACD Attorney fee of \$15,000
- Appraisal \$4,000
- · Flood and other Misc. fees \$250
- Title insurance of \$60,000 (based on \$14MM purchase price)

New York Specific Costs include (these are based on a \$14MM purchase price)

- Mortgage Tax of \$224,000
- Transfer taxes, these are negotiable on who pays, so see if the school can get the seller to pay them.
- o Taxes for Real Property transfer Tax in Brooklyn are \$367,750
- o Taxes for Real Estate transfer Tax in Brooklyn are \$56,000

This should cover the vast majority of fees for ACD and or real estate closings in NY.

ACD References

High Point Academy

Fort Worth, TX

Katie Stellar 817.456.7261

katie.stellar@hpafortworth.com

Champion Schools

Chandler, AZ

Carolyn Sawyer 602.341.6527

csawyer@championschools.org

Du Bois Integrity Academy

Atlanta, GA

Craig Cason

404.552.8799

Craigcason@aol.com

Gray Collegiate

Columbia, SC

239.745.7635 Mike

D'Angelo

mdangelo@grayca.com

April 19, 2018

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Sara M. Asmussen, CRC, Ph.D. Executive Director

New Dawn Charter High School

Dear Dr. Asmussen:

Civic Fund Manager, LLC is pleased to submit this Preliminary Term Sheet ("Preliminary Term Sheet") on behalf of the Unitranche Capital Fund LLC and its affiliates (collectively, the "Facilities Investment Fund" or "FIF"). The Preliminary Term Sheet sets forth certain terms and conditions upon which FIF would consider providing a loan of up to \$8,000,000 (the "Loan") to New Dawn Charter High School (the "Borrower") for the acquisition of that certain real property located at 242 Hoyt St. Brooklyn, NY 11217 and commonly known as New Dawn Charter High School (the "Property").

This Preliminary Term Sheet constitutes neither an offer nor a commitment by FIF to make the Loan, but rather summarizes the general terms under which FIF would consider providing the Loan. The terms outlined below will be subject to satisfactory completion of due diligence items customary for such a transaction, including appraisal, title, survey, loan documentation, insurance coverage, etc. Satisfactory completion will be confirmed via a formal and binding commitment letter from FIF following thorough review and vetting. No agreement (oral or otherwise) that may be reached during negotiations shall be binding upon the parties unless final loan documents have been executed by all parties.

SUMMARY OF PRELIMINARY TERMS

1.	Lender	Unitranche Capital Fund LLC, as managed by Civic Fund Manager, LLC.
2.	Purpose	The financing of the acquisition of the building(s) (the "Building") located at 242 Hoyt St. Brooklyn, NY 11217 (the "Property").
3.	Loan Type	Non-recourse (other than customary non-recourse carve-outs) acquisition loan (the "Loan") secured by, among other things, a first priority mortgage on the Property.
4.	Borrower	New Dawn Charter High School
5.	Other Obligor(s)	TBD – Pending further diligence
6.	Borrower's Required Equity	Borrower shall contribute \$6,000,000 in the form of cash for the acquisition of the Building.
7.	Loan Amount	\$8,000,000
8.	Primary Collateral	First lien mortgage on the Property, together with an assignment of leases and rents, all per pupil funding, all personal property (inclusive of any FF&E), plus all design, development, management and construction contracts associated with the Property. The Loan Allocations and the Reserves shall also serve as additional collateral for the Loan.

9. Maturity Date	Five (5) years from the closing date.
10. Extension Options	None.
11. Repayment Schedule	Borrower shall make monthly payments to Lender on the first Business Day of each month (the "Payment Date") until the Maturity Date, Borrower shall make payments equal to the principal and interest payments due based on the then outstanding principal balance of the Loan, the Interest Rate, and a twenty-five (25) year amortization period.
12. Interest Rate	5.1% subject to change based on actual market interest rates; to be locked in at the completion of underwriting and formally commemorated in a term sheet to be provided at that time.
13. Prepayment Fee	None.
14. Loan Origination Fee	\$80,000, which represents 1% of the Loan Amount, payable at closing.
15. Loan Expenses and Good Faith Deposit	Notwithstanding anything to the contrary contained herein, Borrower shall pay all reasonable out-of-pocket costs and expenses of processing, underwriting, servicing and closing the Loan (including reasonable costs and expenses of third party reports, underwriting and insurance review and reasonable legal fees and expenses of outside counsel), irrespective of whether the Loan closes.
	Upon acceptance of this Term Sheet, Borrower shall made a deposit with Lender in the amount of \$25,000 (the "Good Faith Deposit"). Notwithstanding the foregoing, Borrower shall be required to deposit with Lender any additional amounts estimated to be incurred by Lender in the event Lender estimates in good faith it will incur expenses greater than \$25,000, which amount will be applied towards expenses but may not constitute the entirety of the expenses. If the Loan fails to close, the Good Faith Deposit, less reasonable out-of-pocket costs and expenses incurred by Lender, shall be returned to Borrower.
	The acceptance of the Good Faith Deposit by Lender shall not constitute a commitment or an undertaking by Lender to make the Loan, and shall be held by Lender and applied against Lender's costs of closing.
	The terms and provisions set forth in this "Loan Expenses and Good Faith Deposit" section are intended to and do create binding and enforceable obligations in accordance with such terms and provisions that will survive any termination of this Term Sheet.
	Lender's wire instructions are:
	ABA Routing Number: 021000322 Beneficiary Bank: Bank of America

	Danafisian Name Civia Sund Name 110
	Beneficiary Name: Civic Fund Manager, LLC Account Number: 483043691297
16.5	Reference: New Dawn Charter High School
16. Reserves	At closing Borrower will be required to create and fund three (3) months of debt service expenses (including interest and principal, as applicable) into a reserve fund controlled by Lender (the "Debt
	Service Reserve Fund").
17. Financial Covenants	I. "Borrower Financial Covenants": a. Debt Service Coverage of not less than 1.1x DSCR (calculated using the actual interest rate of the loan finalized at closing) by the date the Borrower takes occupancy of the Property, and 1.2x DSCR (calculated using an interest rate of 6.5%) by the earlier of year 4 of the Loan term or the year that the school is projected to reach stabilized enrollment.
	 Borrower Liquid Assets equal to at least thirty (30) days' operating expenses as evidenced by audited financial statements of New Dawn Charter High School.
18. Financial Reporting	Borrower, and/or School, as applicable, will provide periodic reporting of the following information:
	 a. Annual audited financial statements and enrollment statistics, if applicable; b. Annual operating budget and enrollment projections, if applicable;
	c. A compliance certificate confirming satisfaction of the Financial Covenants in form acceptable to Lender; and d. Quarterly management-prepared financial statements; All reports given to and received from the NYC Department of Education (including but not limited to annual reports and site visit reports); and e. Such other financial information Lender may request.
19. Appraisal	Civic Fund Manager shall obtain a summary appraisal report of the Project acceptable to Lender, the cost of which will be borne by the Borrower.
20. Environmental Considerations; Environmental Indemnity	Civic Fund Manager will be provided with all documentation related to environmental assessments and remediation. Civic Fund Manager will undertake a third party review of these documents, the cost of which will be borne by the Borrower. Borrower and Guarantor shall provide a customary environmental indemnity acceptable to Lender.
21. Third Party Costs	Borrower agrees to reimburse FIF and Civic Fund Manager for all third-party expenses incurred in this matter whether or not the loan closes, including but not limited to Lender's costs and expenses for legal fees.
22. Insurance	Closing of the Loan is contingent on FIF's and Civic Fund Manager's satisfactory review of insurance obtained for the Project, and FIF

	and any other parties required by FIF being named as an additional insured party.
23. Confidentiality	This Term Sheet is being furnished to Borrower, Guarantor, Sponsor and Sponsor's managers, officers and directors on a confidential basis and may not be disclosed to third parties other than Borrower's, Guarantor's or Sponsor's attorneys and accountants without Lender's prior written consent and may not be relied upon by any third parties, or as required by applicable law or requirements of a securities exchange. This provision shall survive the termination, expiration or withdrawal of this Term Sheet.
	The terms and provisions set forth in this "Confidentiality" section are intended to and do create binding and enforceable obligations in accordance with such terms and provisions that will survive any termination of this Term Sheet.

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I look forward to working with you to move this project forward. If you have any questions, please do not hesitate to call Tim Lee at 212-659-1059.

Very truly yours,

By:
Name: David Umanson
Title: CEO, CIVIC Builders

Unitranche Capital Fund LLC

ACCEPTANCE

This Term Sheet will not be effective or bind FIF unless it has been accepted by the Borrower and returned to FIF, prior to the close of business on April 27, 2018. The Borrower will indicate its acceptance of all terms and provisions herein contained by signing this letter in the space provided below.

The undersigned accepts and agrees to the terms and conditions of this Term Sheet:

New Dawn Charter High School

By:

Its:

Date: