What are your ideas regarding ways to bridge the gap?	Response	What information would help you make a more informed decision when you vote?	Response
Slightly increase class sizes	This can be done to some degree but there are contractual limitations on class size	Don't have the information needed	Please see our budget section https://www.carmelschools.org/groups/15632/bo ard_of_education/budgetsaudits
Elimination of redundant positions	The district has been trimming positions over the years so redudnancy isnt' a factor at this time	Find other Districts with similar problems - what did they do?	Other districts in a similar situation raise taxes, make spending reductions or a combination of things which is what Carmel is doing. These are all planning conversations for the 2024-2025 school year
Add UPK	The district did apply for a grant that would allow a small pilot for Pre-K studnets next year. We are waiting on approval.	What are the staffing reductions?	The staffing reductions have not been formally made yet and are only possible reductions
Do not cut support staff	Staff cuts are being made to least impact our instructional programs but we do know how important our staff are.	District office reductions?	A line by line list of possible reductions and dollar amounts will be discussed at the March 26 board meeting
Princeton model	This is being considered for either next year or the year after	How sustainable is another 2.5% tax increase?	Since 2017, The tax levy has been less then inflation, in some cases by a lot. The Tax levy form 2021 to present has been .05%, .97%. 1.86% with next year's still being discussed
No more Zonar cards	The district is looking at what removing the program would entail	Why would cutting field trips benefit our students when it's such a minimal cost in the grand scheme? PTO pays for elementary level	This will be a consideration
Consolidate apps to make it easier. One app for all.	Unfortunalty there isn't one app that does it all.	What have you done to reduce costs?	The district this year wrote and recieved several competitve grant in the areas of mental wellness and technology
Bring in dual language in elementary level in order to get grants	There are several long term ideas around how to bring in a dual language program but even with grants, there would be a cost to the distirct	Would admin cuts put us at unneeded exposure?	Administrators will be tasked with picking up many tasks of from other cuts and fulfill
More effective streamlined - living organism vs. closed system	We are exploring more flexible transporation and other ideas to bring additional efficiencies to the district	Option C - What are the "further cuts"?	All possible reductions are being discussed at board meetings as part of this process

What are your ideas regarding ways to	Response	What information would help you make a	Response
bridge the gap?	Ticapoliae	more informed decision when you vote?	inesponse
bridge the gap:		more informed decision when you vote.	
1.9 million dollars went to public golf	That funding was not something offered to	Knowing our money is being funnelled into	Information about the budget can be found on the
course in 22/23. Get \$\$ from that fund.	the school district.	our kids first	district website:
			https://www.carmelschools.org/groups/15632/bo
			ard_of_education/budgetsaudits
Restructure from the top	This is always an option and will be	Need to be given budget information in a	
	something that the new Superintendnet	more timely fashion	The budget process starts earlier then in previous
	may wish to explore	•	years to address this concern.
Approach all bargaining units for change	Conversations with Bargining units are	Better advertising and education on what	
to retirement & benefits	ongoing . The district is focusing on units	budget is and why	
	whose salaries make up the larger portion		
	of the budget		
Combine redundant positons	There isn't much if any redunancy but the	Projections in what we are planning and	
	district is always for ways to be more	why more frequently at BOE meetings	
	efficient.		
Re-evaluating and consolidating	This has been publicly discussed and is	Knowing decisions are made morally	
transportation routes	ongoing		
Reaching out to families that don't utilize	This has been publicly discussed and is	What would the financial savings be if we	regard to this that would need to be explored
transportation by april 1 like with daycare	ongoing	close one of the elementary schools?	before any potential cost savings coudl be
standards			understood.
Admin contribution to help cut budget	Conversations are ongoing.	In 2020 on the 9-90 form there is \$7.5	an actorial
, and a substitution to most		million received from contributions. This	
		left a \$4.9 million surplus. What was the	2020 predates any current district admins being in
		\$7.5 million from and where is the \$4.9	the current role but any surplus would have gone
		surplus?	into district fund balances
Dedicated grant writer	This is a great idea for future years. We	How are we looking at redistributing	Classes in the K-4 grades are balanaced the June
	have been exploring the idea of using a	students and staying at cap?	prior to the start of the year. Any students who
	grant writer as a consultant	, <u>-</u>	transfer in are first given placement in their home
			school, and if there is not room, they attend
			another elementary school.
Add voluteers to clubs, sports, etc.	Volunteers are welcome but the district	Is there a cost saving & educational benefit	
	woudl also need to follow policy	(some think there is) in having 100%	
	guidelines	Princeton Plan (K1, 2-3, 4-5). This would	Current enrollment does not provide room for the
		allow 5th graders to be in elementary	5th grade to be in the elementaries at this time.
		school which many parents support.	However, we are constantly reviewing the
			enrollment.

What are your ideas regarding ways to	Response	What information would help you make a	Response
bridge the gap?	•	more informed decision when you vote?	·
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Line-by-line budget specifics	This has been provided to the public	In the audit did anyone internally or through	
		the outside auditor pick up that we would	The internal audit report did make mention of a
		have this problem?	potential issue but the details
Audit - usage/time of staff;	Our student teacher contact time is	Will the district accept freezing salaries for	
Student:teacher ratios & facetime	measured using the scheuling process to	a certain number of years (timeline)?	
minutes	ensure compliance with NYSED		
	regulations and standards and contractual		
	obligations.		This would be a negotiated item.
Priority should be given to positions that	Priority is given to maintain student	Parents would like to be on a budget	
have direct student contact	services and support including direct	committee to assist in maintaining a	The Board of Education has a Finance Committee
	student contact	sustainable budget.	that is open to the public.
What exactly are the reductions - a dollar	Specific staff members would not be	Who are the administrators versus the	
amount is not stating what/who is being	listed but positions and dollar amounts	Board members?	The following administrators are present at BOE
cut	are included in the board presentations.		meetings: Joseph McGrath (Superintendent), John
			Fink (Assistant Superintendent of Business),
			Lauren Santabarbara (Assistant Superintendent for
			Curriculum and Instruction), Elizabeth Kennedy
			(Assistant Superintendent for Pupil Personnel
			Services).
Option B - Add about \$100K from fund	The district could opt to use all, a portion	Breakdown of expenditure reductions	
balance to stay below the levy and avoid	or none of the fund balance.	proposed on the slide - "solutions"	
passing a budget rquiring super majority			
			The board presenations have those details
Cosortium for benefit savings	This was explored and discussed at the	Has there been a decline in student	Yes there has been. Further information is
	March 19 board meeting	enrollment?	available via the PPS presentation
Employees paying more into benefits	This would be a negotiated item	What do we have in place to stop this supt.	
		appt. jobs?	

What are your ideas regarding ways to	Response	What information would help you make a	Response
bridge the gap?		more informed decision when you vote?	
Pay/Step freezes	This would be a negotiated item	Explain the district debt and other	Debt Description Amount
	-	obligations.	Bonds \$ 23,760,000
		_	Other Debt - EPC \$ 8,766,365
			Other Debt - Buses Lease-Purchase \$ 1,205,964
			Leases Payable \$ 740,652
			OPEB Obligations \$315,895,184
			Workers' Compensation \$ 1,538,650
			Net Pension Liability-Proportionate Share \$
			15,454,703
			Compensated Absences \$ 6,698,146
			Total \$374,059,664
			Under current state statutes, the District's general
			obligation bonded debt issues are subject to a
			legal limitation
			based on 10% of the total full value of real
			property. At June 30, 2023, the District's general
			obligation debt
			was significantly lower than its total debt limit. The
			District has a bond rating of Aa3.
			The following response has been provided to the
			District from the auditor:
			"They are misunderstanding the districtwide debt
			and actual debt the District has. The OPEB is not
			actual
			debt, it is what the District would have to pay for
			retirees health insurance if the District was too
			close. Also,
			compensated absences and net pension liability
			would not be paid out in one time. The District's
			actual debt are
Appointing new positions	This woudl add to the budget so if		
	considered, it would need to be very		
	strategic		

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bridge the gap?	Посронос	more informed decision when you vote?	nespones
bridge the gap.		more intermed decision when you rece.	
Optimize bus routes - saves	We are exploring more flexible		
gas/drivers/OT	transporation and other ideas to bring		
	additional efficiencies to the district		
Minimize Sup. Int. conferences-	These confrences are contractual in		
·	nature and service to help our staff stay		
	current on practices.		
Be proactive not reactive	The purpose of the 5 year planning is to		
·	assist the district with being more		
	proactive. It has brought a new level of		
	conversation that while difficult will		
	ultimately benifit the district in the long		
	run		
Rezone elementary schools to spread	This idea was explored at the March 19		
students more equally	board meeting		
Auditorium - revenue source but needs	This idea was explored at the March 19		
improvements first	board meeting. It woudl require		
	investments in the facility		
Allow PTA/PTO to pay for things they offer	Absolutely. We are very appreciative of		
to pay for.	the PTA/PTOs and welcome their help and		
	support		
Waste audit (pencils, classroom	This can be done in each builidng.		
supplies)			
Wage freze & pay more into retirement	This would be a negotiated item		
plan.			
Cut top paid staff	This would be a negotiated item. The CTA		
	retirement incentive is designed to assist		
	with this.		
Ask teachers/administrators to help plan	This would be a negotiated item		
a wage freeze for the net two years so that			
teachers don't lose their jobs			
Combine schools if there is space to	This would need long term planning that		
eliminate an elementary building	included community input		
Charge all non-school groups using			
school fields & buildings for building			
use/custodial services, ec.			

What are your ideas regarding ways to	Response	What information would help you make a	Response
bridge the gap?		more informed decision when you vote?	
Do not cut busing and sports	The district is exploring all options but will		
	prioritize for minimal impact		
Princeton model	This is still being considered even as a		
	possible long term goal		
Slightly increase class sizes	There are contractual limiatations on		
	class size		
Salary Caps	This would be a negotiated item		
Bringing UPK program to bring	A grant to pilot a program has been		
Federal/State funds	submitted.		
Capping or freezing teachers/admin	This would be a negotiated item		
salaries			
Employees paying into benefits	This would be a negotiated item		